

# Ahold Delhaize CDP Supplier Support Webinar

May 16<sup>th</sup>, 2023



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# Speakers



**Franka Lakeman**

Manager – Supply Chain  
Decarbonization

Ahold Delhaize



**Daniela Pilz**

Account Manager Sustainable  
Supply Chains

CDP

# Ahold Delhaize Brands

Ahold Delhaize is a family of great local brands serving millions of customers each week in the United States, Europe and Indonesia.

The United States



Europe

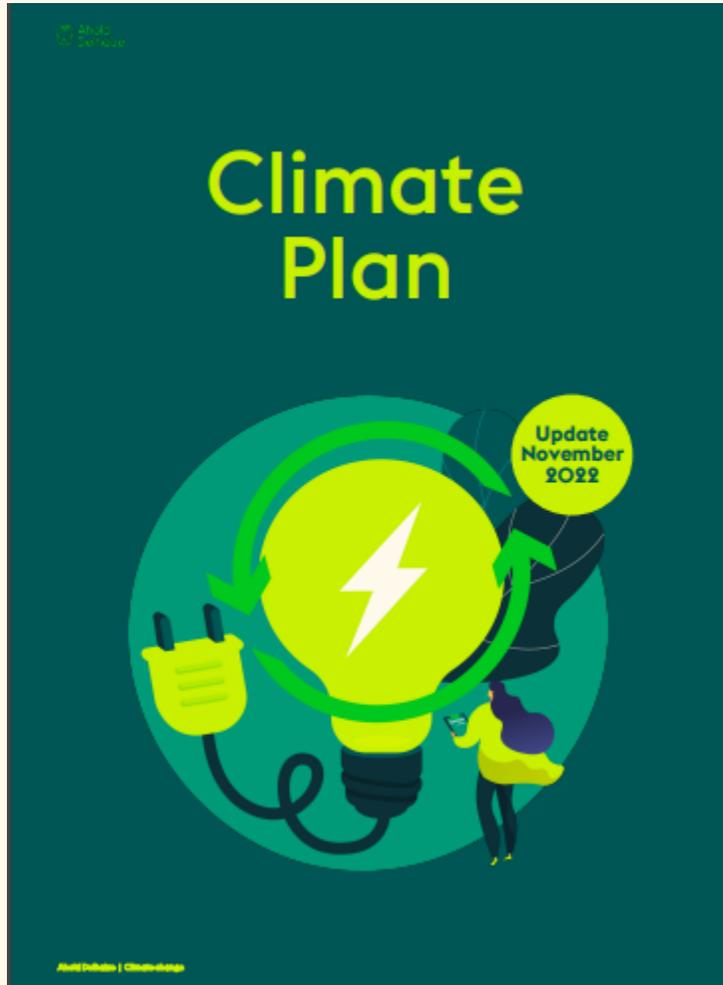


Joint ventures



**For the 2023 CDP disclosure cycle we are looking for supplier data for our brands in US and Europe**

# Ahold Delhaize Climate mission



## Scope 1 and 2

Our targets for reducing absolute scope 1 and 2 GHG emissions are:

- 29% by 2025 compared to our 2018 baseline, which is one of the KPIs of our Sustainability-Linked Bond.
- 50% by 2030 compared to a 2018 baseline.
- Net zero by 2040, which corresponds to a 90% reduction compared to our 2018 baseline.



## Scope 3

Our Our targets for reducing scope 3 GHG emissions are:

- 37% by 2030 compared to our 2020 baseline.
- Net zero by 2050, which corresponds to an 83% reduction compared to our 2020 baseline.

We have also committed to several targets focused on supply chain engagement, including:

- Suppliers that represent 70% of our footprint will be asked to commit to SBTi by 2025.
- All our suppliers will be asked to report on scope 3 by 2025.
- All our brands in Europe will commit to baseline current protein ratio and set protein ratio targets by the end of 2024.



# Climate plan and priorities



## Scope 1 and 2

To reduce GHG emissions in our own operations, we have identified the following key priorities:

### **Transition to low emitting refrigerants:**

Replacing or retrofitting refrigerator systems with lower GHG alternatives, installing natural/hybrid systems and minimizing leakage from all our systems.

### **Transition to renewable energy:**

Increasing onsite generation capacity and use of power purchase agreements (PPAs) and renewable energy credits (RECs).

### **Transition from fossil fuels (heating and transportation):**

Converting our heavy-duty vehicle fleets to battery electric vehicles and hydrogen fuel cells. In addition, electrifying facility heating with heat pumps and by using waste heat and other heating solutions.

### **Increase energy efficiency:**

Building and remodeling stores in the most energy efficient way possible. Installing energy-efficient equipment, such as LED lights, doors on cabinets, heat recuperation equipment, heat pumps, CO<sub>2</sub> refrigeration systems and improved insulation.



## Scope 3

### **Accelerating supplier and farmer implementation of science-based targets:**

Supporting our brands' suppliers in setting their own emission reduction targets in line with the latest science. These emission reduction commitments will accelerate improvements in livestock farming, raw material sourcing, deforestation reduction, processing, food waste reduction, packaging and transport. For example, through enteric fermentation (methane reduction through genetic selection or feed additives) and manure management (biogas from liquid manure and the addition of sulfuric acid to shift the pH value of manure) GHG emissions from living livestock can be reduced with the use of new technologies and practices.

### **Investing in the development of low-carbon products:**

Driving the improvement of existing assortments and the development of new assortments with less embedded emissions. Our brands continue to introduce more plant-based protein products in their assortments and support customers in making more sustainable choices.

### **Proactively engaging with customers:**

Helping our customers understand the impact of their buying decisions and make choices that fit their needs, their tastes and their values. Stimulating and rewarding sustainable choices through loyalty programs and discounts, increasing product transparency through navigation systems and product labelling, improving assortments and products with more vegan and vegetarian products, and increasing knowledge about a healthy lifestyle by giving customers access to free dieticians and knowledge platforms.

# Ahold Delhaize target questions, modules to focus on

Key Environmental Performance Indicator	Related question	Why is this indicator valuable to Ahold Delhaize
Disclose to CDP – preferably publicly	---	Disclosing to CDP builds understanding; you will gain insight into what best-practice environmental management looks like.
Set an emission reduction target, specifically a Science-Based Target	C4.1	Setting a target demonstrates your intention to act on emissions reductions, and the level of your ambition.
	C4.1a	Emissions reduction targets are not the only type of relevant targets that organizations use to drive change. We are interested in understanding if you have climate goals separate from emissions reduction targets.
Report your Scope 1 and Scope 2 emissions.	C6.1 & C6.3	What is measured can be managed. Reporting information on operational emissions can highlight areas of improvement and prepare you for any future legislation on emissions.
Verification of these emissions.		We consider this the first step in a supplier’s journey towards good climate change management.

Key Environmental Performance Indicator	Related question	Why is this indicator valuable to Ahold Delhaize
Report your Scope 3 emissions.	C6.5	For many companies, the vast majority of their emissions lie in their supply chains or outside their direct operations. Calculating this footprint is the first step to driving action to reduce your impact.
Verification of these emissions.	C10.1	Calculating scope 3 emissions can be a challenge and verifying those calculations builds confidence that they are conducted correctly.
Value Chain Engagement	C12.1	Do your suppliers engage with their value chain on climate-related issues?
Allocated emissions	SC1.1	By reporting your emissions intensity per revenue or by allocating emissions relevant to your business with us, we can model our supply chain (scope 3) emissions.
Suggest ways in which we can collaborate	SC2.1	Using SC2.1 you can suggest ways we can work together to implement mutually beneficial changes to the way we work.

# CDP Overview

# About CDP



CDP is a **global environmental impact non-profit** working to secure a thriving economy that works for people and planet.



CDP runs the **global disclosure system** that enables companies, cities, states and regions to measure and manage their environmental impacts.

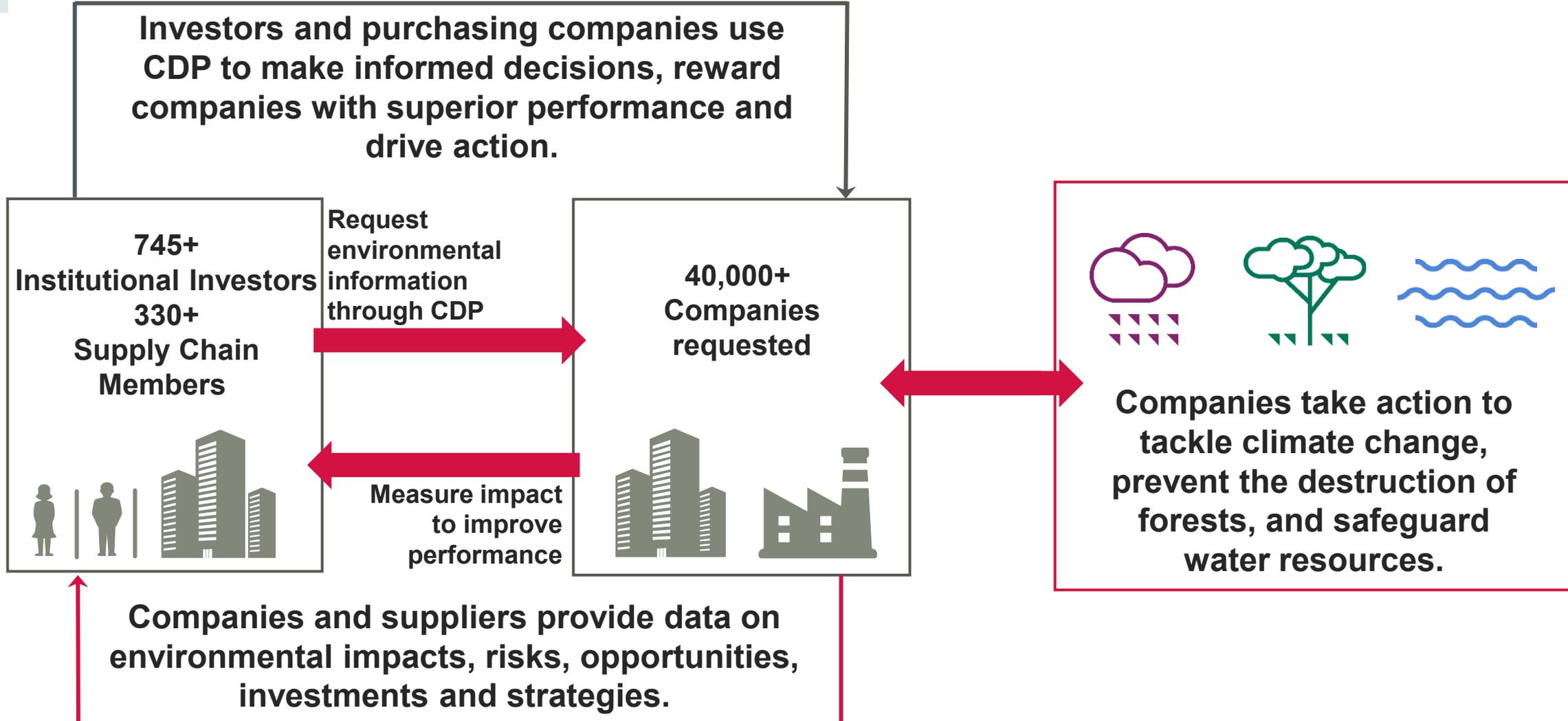


With the world's most comprehensive collection of self-reported data, the world's economy looks to CDP as the **gold standard of environmental reporting**.



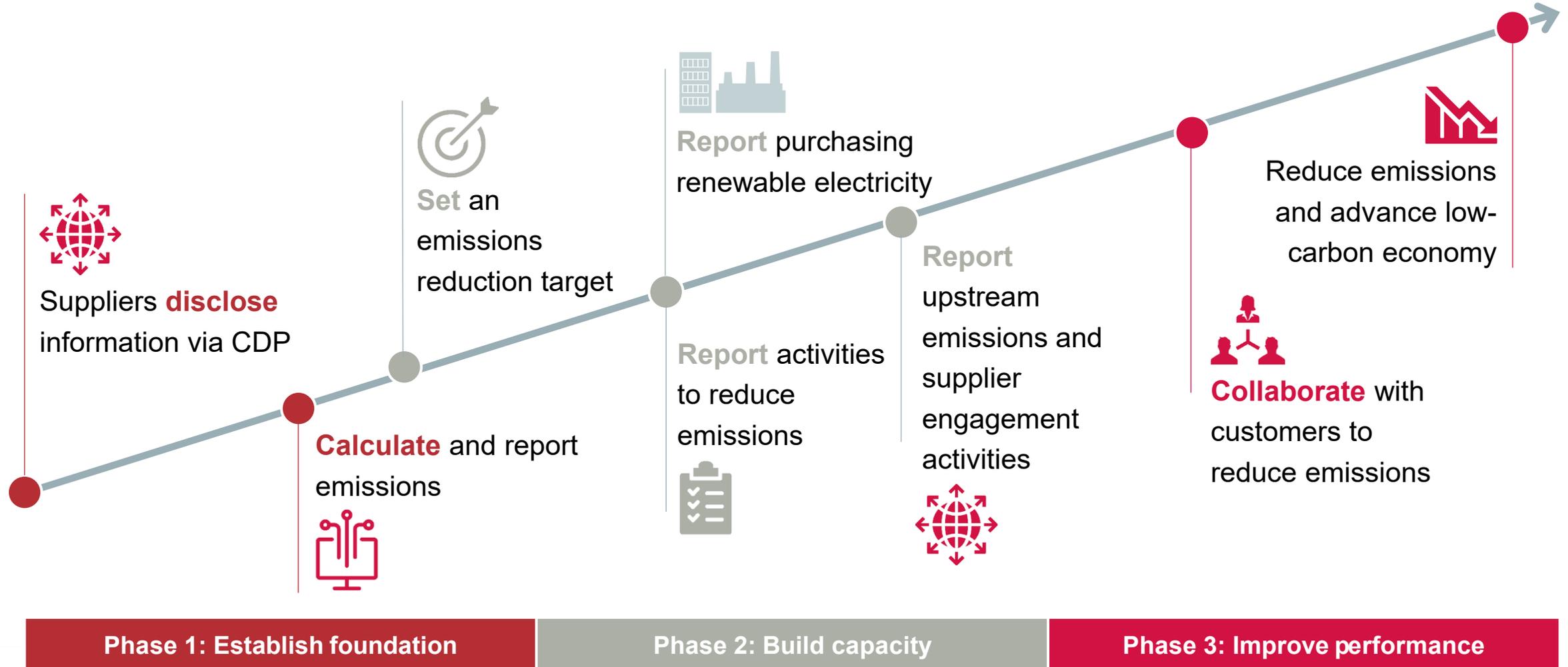
Its network of investors, purchasers and policymakers around the globe, use our data and insights to make **better-informed decisions**.

# Disclosure model



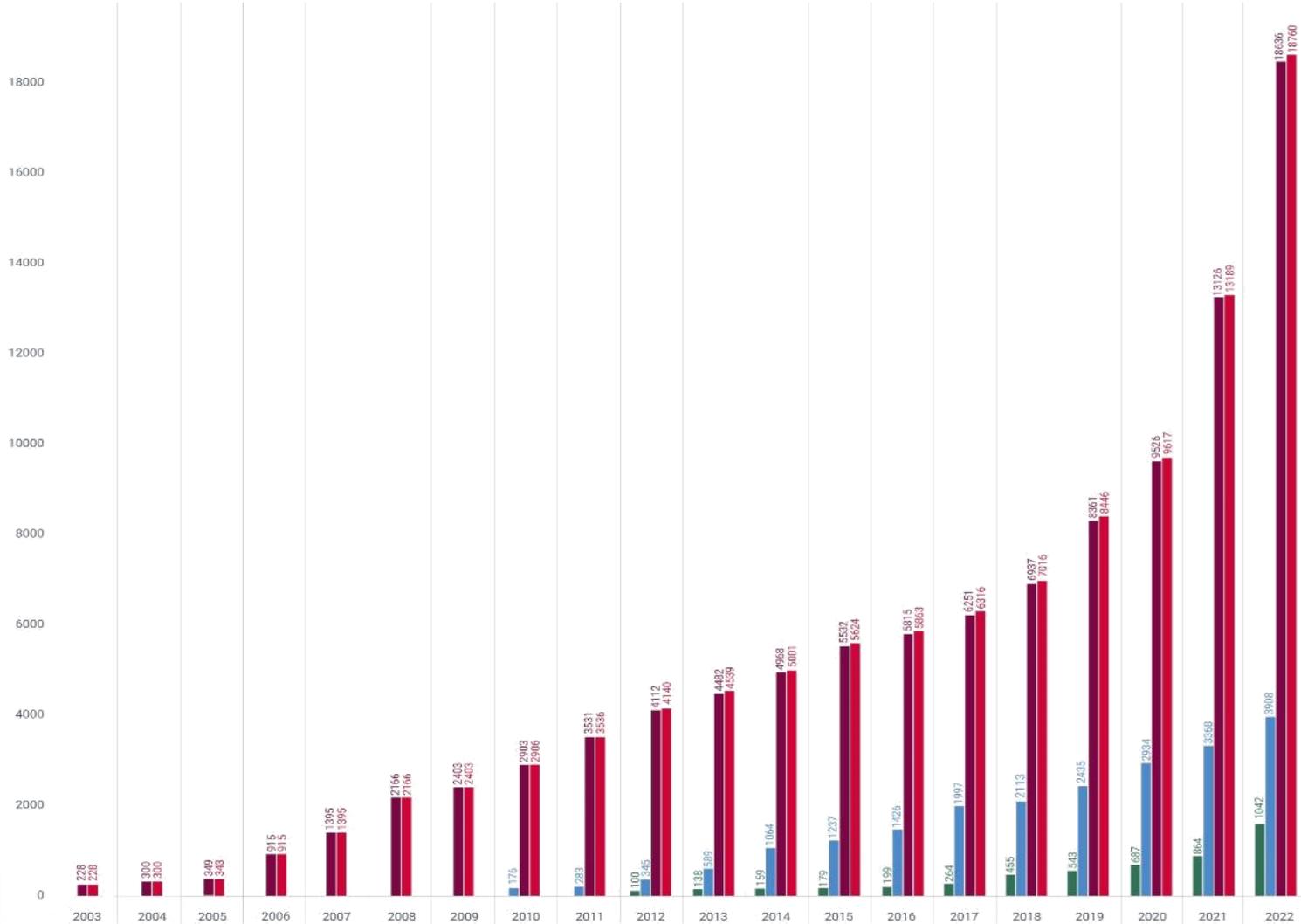
# Roadmap for disclosing companies

Moving from low awareness to active environmental stewardship



# Growth of Disclosure to CDP

Evolution 2003 - 2022



A total of **18.600+** responders in 2022  
**>16.000** of which were suppliers



**Climate change**  
 >18.600 responders



**Water security**  
 >3.900 responders



**Forests**  
 >1000 responders

■ TOTAL DISCLOSING COMPANIES ■ COMPANIES DISCLOSING ON CLIMATE CHANGE ■ COMPANIES DISCLOSING ON WATER SECURITY ■ COMPANIES DISCLOSING ON FORESTS

# 2023 CDP supply chain members

330+ purchasing organizations | US\$6.4tr+ procurement spend | 2022: 40,000+ suppliers



# Benefits of Participating



**Measure and reduce environmental impact** and benchmark impact against peers



**Identify cost savings** and areas to improve operational efficiency



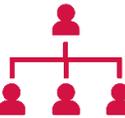
**Identify risks and opportunities** and communicate risk management practices



**Propose collaborative opportunities** and increase value from customer relationships



**Demonstrate transparency** and operational competence to customers



**One response** for all customers and stakeholders

# CDP in the Regulatory Landscape



- ▼ **CDP helps companies to stay ahead of the regulations** being introduced by governments to ensure they meet their climate target, e.g.:
  - ▼ EU Non Financial Reporting Directive (NFRD)
  - ▼ EU Corporate Sustainability Reporting Directive (CSRD)
  - ▼ EU Sustainable Finance Action Plan (SFAP)
- ▼ Full **alignment** of the CDP questionnaires with the **TCFD** recommendations

Corporate Reporting Dialogue participants

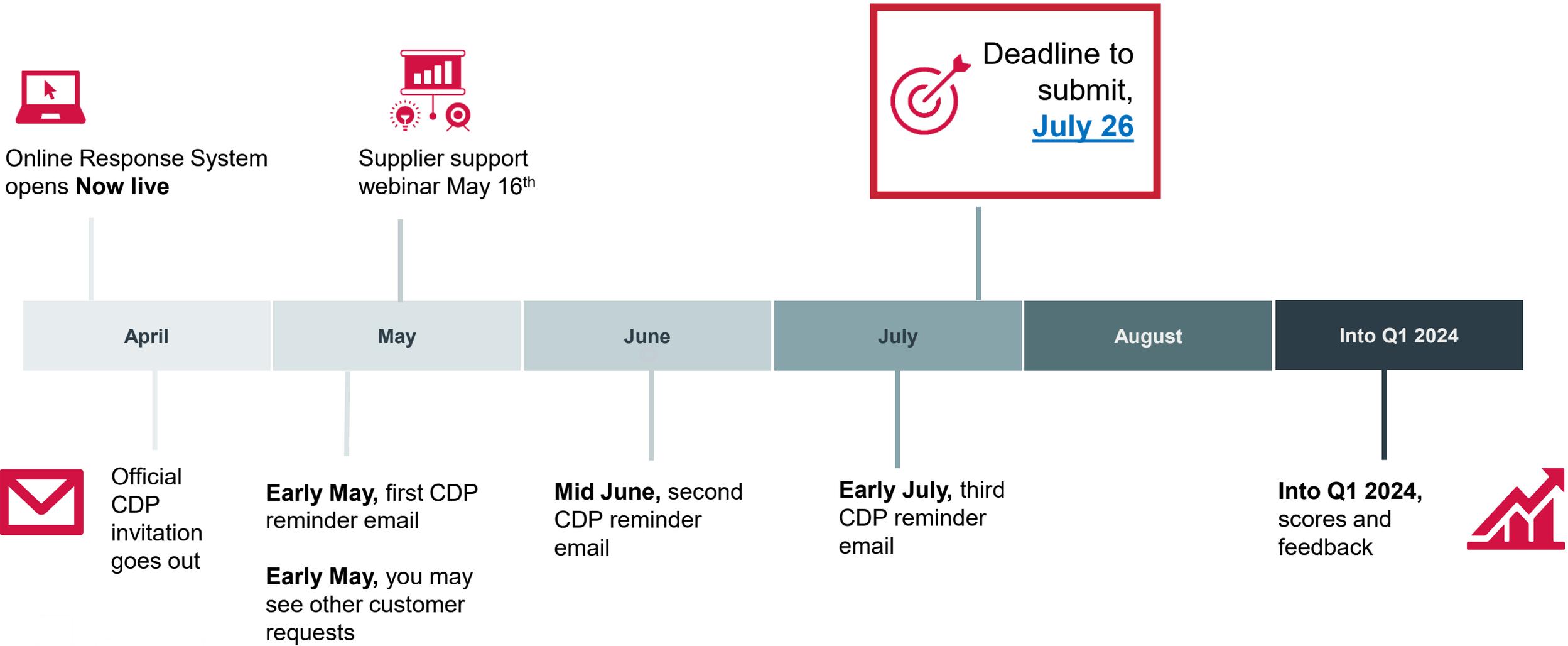


(Observer)

- ▼ Via the Corporate Reporting Dialogue, CDP is creating greater **coherence, consistency and comparability** between corporate reporting frameworks and standards, to reduce the reporting burden on companies

# CDP Disclosure 2023 / Target Questions for Suppliers

# CDP Disclosure Timeline for 2023



# First time responders and new contacts



- ▶ If you did not have access to contribute to your organization’s CDP questionnaire in 2022, you will need to follow the button below to register using the “**Join an Organization**” form.
- ▶ Please contact your customer if you did not receive an email from them with the link to join an organization.
- ▶ After CDP verifies your information, CDP’s operations team will direct you to your company's online dashboard.

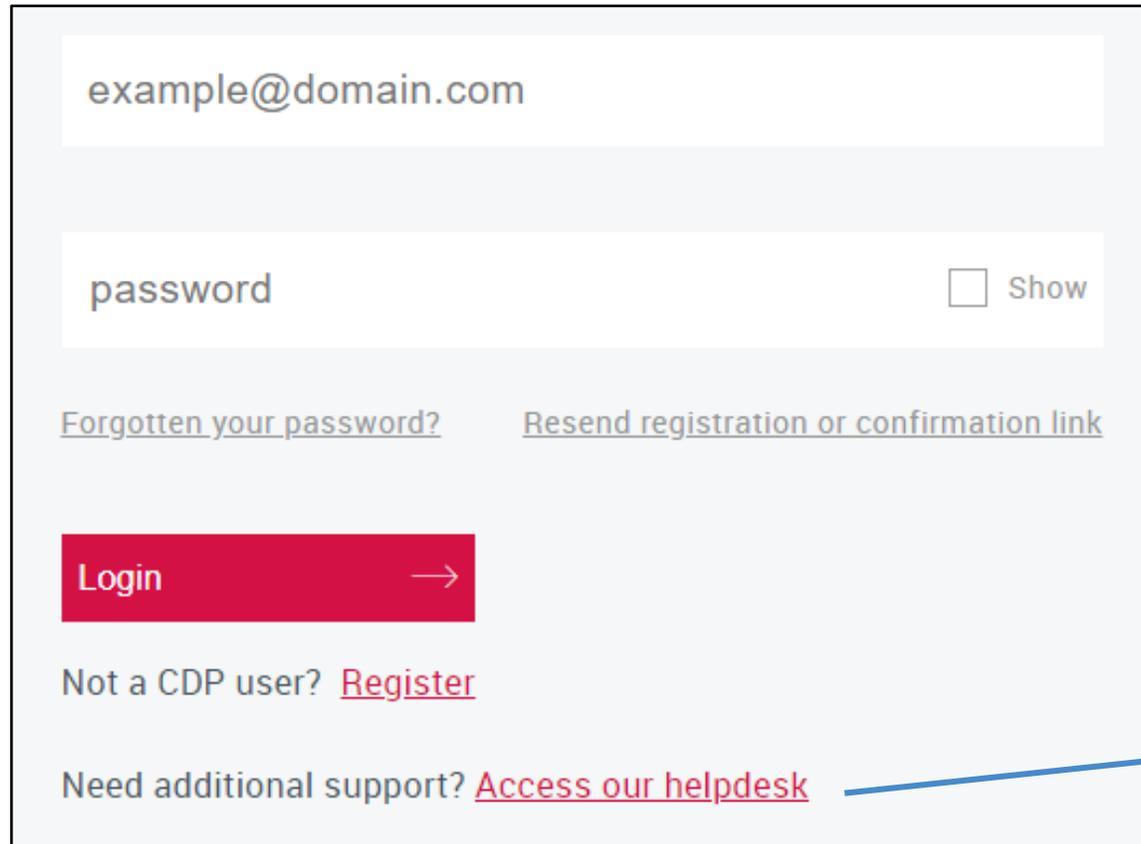
## Next Steps

If you did not have access to contribute to your organization’s CDP questionnaire in 2022, you will need to follow the button below to register using the “**Join an Organization**” form.

Click here to begin the registration process



# Logging into your CDP Portal

A screenshot of the CDP login page. It shows a text input field containing 'example@domain.com', another text input field containing 'password' with a 'Show' button and a checkbox to its right. Below the password field are two links: 'Forgotten your password?' and 'Resend registration or confirmation link'. A red 'Login' button with a right-pointing arrow is positioned below the links. At the bottom, there are two more links: 'Not a CDP user? Register' and 'Need additional support? Access our helpdesk'. A blue arrow points from the 'Access our helpdesk' link to a separate text box on the right.

If you cannot log in,  
contact the Helpdesk for  
support

[https://www.cdp.net/en/users/sign\\_in](https://www.cdp.net/en/users/sign_in)

# Using CDP's Help Center



CDP Knowledge Base My Support English Jeremy Edelman

## Welcome to the CDP Help Center

Use the search bar to explore our knowledge articles and find instant answers to your questions

All Search

### Most Popular

- Questionnaire guidance for companies
- Account user types
- CDP request for companies

Most Popular Articles	Most Recent Articles	Top Rated Articles
Questionnaire guidance for companies	Mar 8, 2022 Questionnaire guidance for companies	Mar 8, 2022 Questionnaire guidance for companies
Account user types	Mar 8, 2022 Provide feedback to CDP	Mar 7, 2022 New user access
CDP request for companies	Mar 8, 2022 Reporter Services	Mar 7, 2022 Responding as a self-selected company, city, state or region

If you cannot find an answer, please contact our support team through My Support. You will need to be signed in to access this. If you are a new user, you can register here. Once you are signed in, please return to the Help Center via the link at the top of the page.

Knowledge Base:  
Repository of self-help articles for immediate support

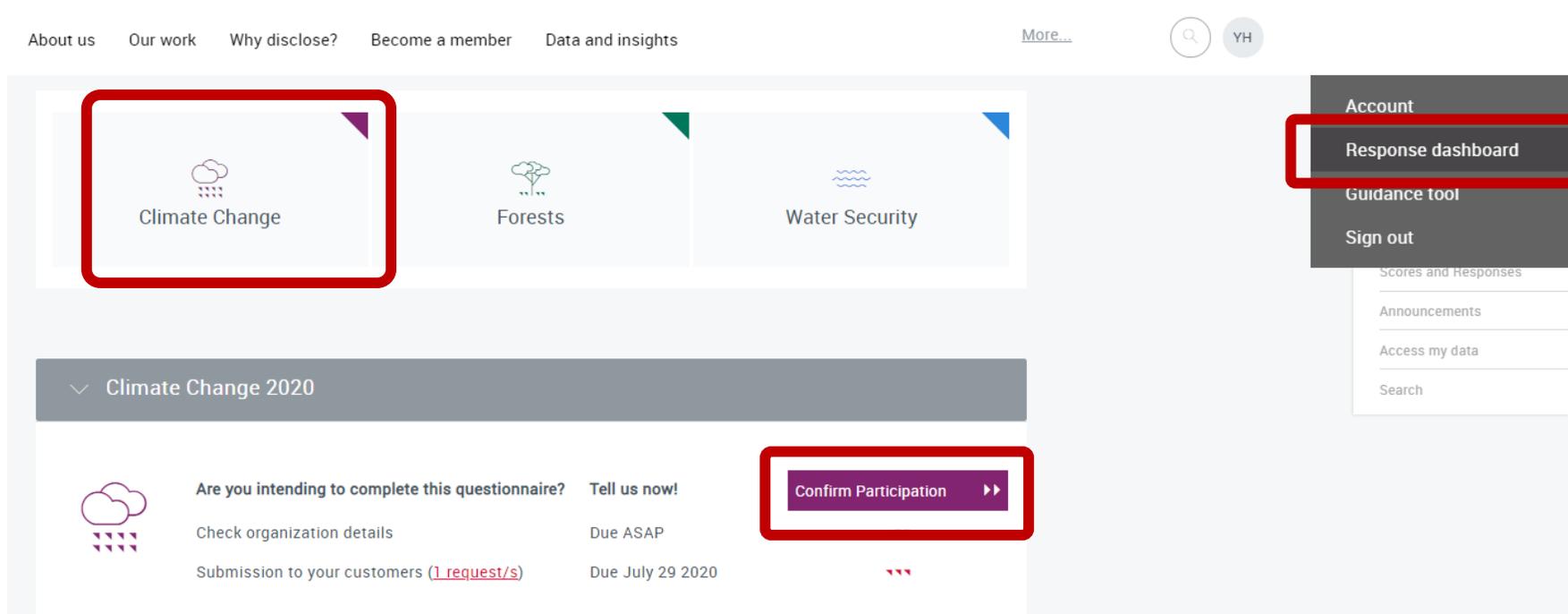
Website interface available in multiple languages: English, Portuguese, Japanese, Korean, French, Chinese, Spanish

"My Support" - once logged in, suppliers can raise a ticket for CDP (will link to their account)

Popular articles

# Accessing the Response Dashboard

- ▶ On the top-right of your screen you can select “Response dashboard”: by clicking there, you will access the corporate dashboard and see the questionnaires you are requested to fill in.
- ▶ Click on each questionnaire to access the Online Response System, see all the questions, and start responding.
- ▶ From the Response dashboard, you can also access all the Guidance documents



The screenshot shows the CDP Response Dashboard interface. At the top, there is a navigation bar with links: "About us", "Our work", "Why disclose?", "Become a member", "Data and insights", and "More...". A search icon and the user initials "YH" are also visible. Below the navigation bar, there are three main categories: "Climate Change", "Forests", and "Water Security". The "Climate Change" category is highlighted with a red box. Below these categories, there is a section for "Climate Change 2020". Under this section, there is a card with a cloud icon and the text: "Are you intending to complete this questionnaire? Tell us now!". Below this card, there are two rows of information: "Check organization details" with "Due ASAP" and "Submission to your customers (1 request/s)" with "Due July 29 2020". A red box highlights a "Confirm Participation" button with a right-pointing arrow. On the right side of the dashboard, there is a user menu with options: "Account", "Response dashboard" (highlighted with a red box), "Guidance tool", and "Sign out". Below the user menu, there are links for "Scores and Responses", "Announcements", "Access my data", and a "Search" field.

# 2023 CDP Climate Change Questionnaire



## 2023 Climate – Full

- C0 Introduction
- C1 Governance
- C2 Risks and opportunities
- C3 Business strategy
- C4 Targets and performance
- C5 Emissions methodology
- C6 Emissions data
- C7 Emissions breakdown
- C8 Energy
- C9 Additional metrics
- C10 Verification
- C11 Carbon pricing
- C12 Engagement
- C13 – C14 Module Dependencies
- C15 Biodiversity
- C16 Signoff
- SC Supply Chain

## 2023 Climate – Minimum

- C0 Introduction
- C1 Governance
- C2 Risks and opportunities
- C3 Business strategy
- C4 Targets and performance
- C5 Emissions methodology
- C6 Emissions data
- C7 Emissions breakdown
- C8 Energy
- C10 Verification
- C12 Engagement
- C16 Signoff
- SC Supply Chain

### Questionnaire Language:

English, Spanish, Portuguese, Mandarin, and Japanese

### Supply Chain Module Summary:

- Allocating your emissions to your customers
- Collaborative opportunities
- Product (goods and services) level data (LCA)

Information you submit in the Supply Chain module will be treated as non-public even if you choose to make your response public.

+ The Supply Chain module is not scored

# General recommendations to suppliers



## Disclose

- ▼ **Get started** – partial responses are better than no response
- ▼ **Qualitative data** is valuable to your customers
- ▼ Going through the **disclosure process builds buy-in**
- ▼ **Public disclosure** builds transparency and accountability

# Target questions for Ahold Delhaize in 2023



2022 Climate Change	
C0	Introduction
C1	Governance
C2	Risks and opportunities
C3	Business strategy
C4	Targets and performance
C5	Emissions methodology
C6	Emissions data
C7	Emissions breakdown
C8	Energy
C9	Additional metrics
C10	Verification
C11	Carbon pricing
C12	Engagement
C13 – C14	Module Dependencies
C15	Biodiversity
C16	Signoff
SC	Supply Chain

- ▼ Set an emissions reduction target (**C4.1, C4.1a**)
- ▼ Report your Scope 1, 2 and 3 emissions (**C6.1, C6.3, C6.5**)
- ▼ Verify emissions (**C10.1**)
- ▼ Value Chain Engagement (**C12.1**)
- ▼ Allocate your emissions to Ahold Delhaize (**SC1.1**)
- ▼ Suggest areas for collaboration (**SC2.1**)

# Where to focus for Ahold Delhaize

**REPORT** : Scope 1, 2 and 3 emissions (C6.1, C6.3, C6.5) and verify them (C10.1)

## Rationale:

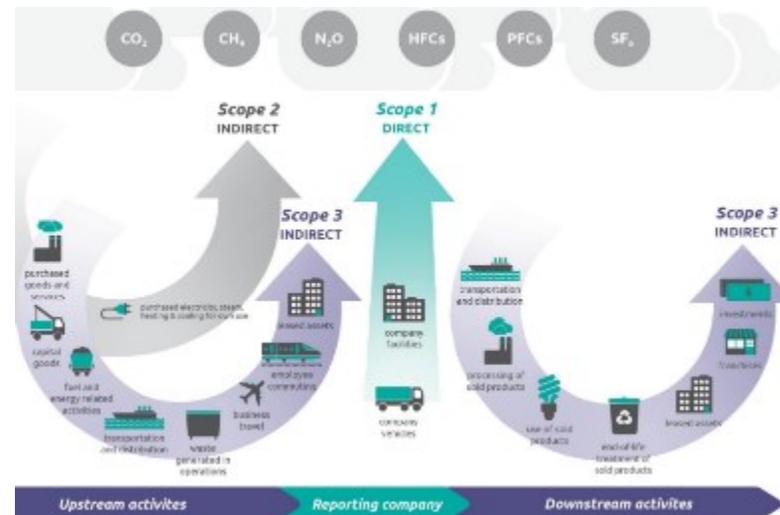
What is measured can be managed. Reporting emissions is a pre-requisite to understanding and reducing negative environmental impacts. It can highlight areas of improvement.

## Use:

- Helps your customers calculate and validate their indirect emissions from their supply chain
- Helps your customers evaluate progress toward their targets and your contribution to them

## Report your GHG emissions:

- Scope 1
- Scope 2: location- and/or market-based
- Scope 3: focus on upstream categories (i.e., 3.1-3.8)



## Resources:

- [GHG protocol](#)

## CDP Webinars:

- [Scope 1 Training](#)
- [Scope 2 Training](#)
- [How to calculate and reduce your scope 3 impact](#)

# Where to focus for Ahold Delhaize



## TARGET : Set an emissions reduction target (C4.1, C4.1a, C4.1b)

**Rationale:**  
Target setting provides a framework to act on emissions reductions and provides structure to environmental strategy.

- Use:**
- Helps your customers understand your ambition levels for reducing your emissions in the future
  - Helps your customers evaluate progress toward their targets and your contribution to them

Provide details on your emissions reduction targets:

- Target type:
  - Absolute (tons CO<sub>2e</sub>)
  - Intensity (tons CO<sub>2e</sub> per unit of activity)
- Base year
- Target year
- Scope
- Targeted reduction from base year in %
- % of target achieved



- CDP Webinars:**
- [Business Ambition for 1.5°C: SBTs & Net Zero well before 2050](#)
  - [Achieving your SBT by leveraging supplier engagement](#)

# Where to focus for Ahold Delhaize



Report engaging with the supply chain (C12.1) and provide details of your climate-related supplier engagement strategy (C12.1a)

## Rationale:

The majority of most companies' emissions occur outside their direct operations. In order to truly reduce global emissions, companies must engage with their value chain on climate-related issues.

## Use:

- This question seeks to ascertain which companies are engaging in the best practice of working with upstream and downstream partners to reduce negative environmental impacts.

### (C12.1) Do you engage with your value chain on climate-related issues?

- Yes, our suppliers
- Yes, our customers
- Yes, other partners in the value chain
- No, we do not engage

### (C12.1a) Provide details of your climate-related supplier engagement strategy.

- Type of engagement
- Details of engagement
- % of suppliers by number
- % total procurement spend (direct and indirect) OR % Scope 3 emissions as reported in C6.5
- Rationale for the coverage of your engagement
- Impact of engagement, including measures of success

# Where to focus for Ahold Delhaize



## Allocate your emissions to your customers (SC1.1)

### Rationale:

Allocating GHG emissions to your customers provides them clarity on the emissions associated with goods and products sold to them over the reporting period.

### Use:

- Better model supply chains emissions
- Helps your customers evaluate progress toward their targets and your contribution to them
- Identify and prioritize opportunities for collaboration

Your responses to the Supply Chain module are visible only to your selected customers, regardless of whether you select to make your CDP response private or public

Allocate GHG emissions to your customers and provide more details on:

- Scope of emissions
- Allocation level
- Emissions in metric tons of CO<sub>2</sub>e
- Uncertainty ( $\pm$  %)
- Allocation method
- Verification

# Example: Formula for Allocating Emissions by Revenue



Allocation based on the proportion of total revenue represented by Ahold Delhaize

Formula for allocating emissions to Ahold Delhaize based on revenue

$$\text{Allocated GHG Emissions} = \frac{\text{Revenue of products/services purchased by Ahold Delhaize}}{\text{Total revenue of products/services produced}} \times \text{Total GHG Emissions for Scope 1 or Scope 2}$$

Working example of allocating emissions to Ahold Delhaize based on revenue

$$250 \text{ metric tons of CO}_2\text{e allocated to Ahold Delhaize} = \frac{\text{US\$500,000 revenue from Ahold Delhaize}}{\text{US\$200,000,000 total revenue}} \times 100,000 \text{ tons of CO}_2\text{e (Company-wide Scope 1 GHG emissions)}$$

# Allocate GHG emissions: Example of SC1.1

SC1.1

(SC1.1) Allocate your emissions to your customers listed below according to the goods or services you have sold them in this reporting period. 

Note that CDP's disclosure platform supports a file import for this question.

▶ Click here for guidance for this question

---

Delete

Requesting member **Step 1**

Please select...

Scope of emissions

Scope 1

Scope 2

Scope 3

**Step 2**

Allocation level

Company wide

Business unit (subsidiary company)

Facility

Commodity

**Step 3**

Emissions in metric tonnes of CO<sub>2</sub>e **Step 4**

(range: 0 - 999,999,999,999)

Uncertainty (±%) **Step 5**

(range: 0 - 999,999)

**Step 1:** Select Ahold Delhaize from dropdown.

**Step 2:** Choose which scope of emissions you are reporting. Please provide emissions for each scope on separate rows.

**Step 3:** Select *Allocation level*

Note: if allocating by subsidiary, facility, or commodity, provide emissions for each in separate rows.

**Step 4:** Provide allocated emissions in metric tons of CO<sub>2</sub>e.

**Step 5:** Provide an uncertainty percentage (how uncertain are you in the accuracy of the allocated emissions).

# Allocate GHG emissions: Example of SC1.1

Major sources of emissions **Step 6**

Verified **Step 7**

Yes  
 No

Clear selection

Allocation method **Step 8**

Please select...

Clear selection

Please explain how you have identified the GHG source, including major limitations to this process and assumptions made **Step 9**

+ Add row **Step 10**

**Step 6:** Provide the sources of emissions for which you have provided an emissions figure. For example, emissions from machinery used in production (scope 1).

**Step 7:** Was this allocation verified by an independent third-party organization?

**Step 8:** Select the *Allocation method* from the dropdown. For example, *allocation based on the market value of products purchased*.

**Step 9:** Provide an explanation about your methodology for collecting and calculating emissions.

**Step 10:** Add another row to provide emission data for an additional scope of emissions.

# Where to focus for Ahold Delhaize



## Suggest areas for collaboration (SC2.1, SC2.2)

**Rationale:**  
You can suggest ways to work together to implement mutually beneficial projects

- Use:**
- Collaborate in your customers' reduction for Scope 3 emissions
  - Support your customers' Science Based Target
  - Identify and prioritize opportunities for collaboration

Your responses to the Supply Chain module are visible only to your selected customers, regardless of whether you select to make your CDP response private or public

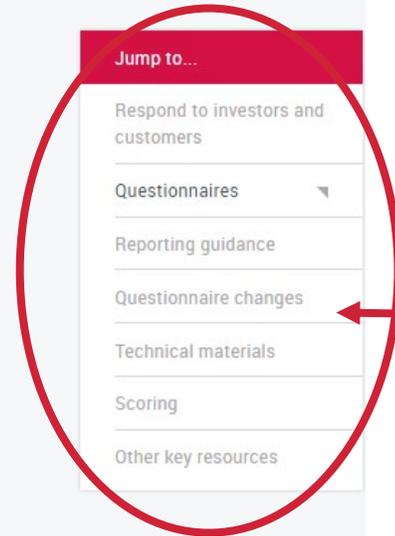
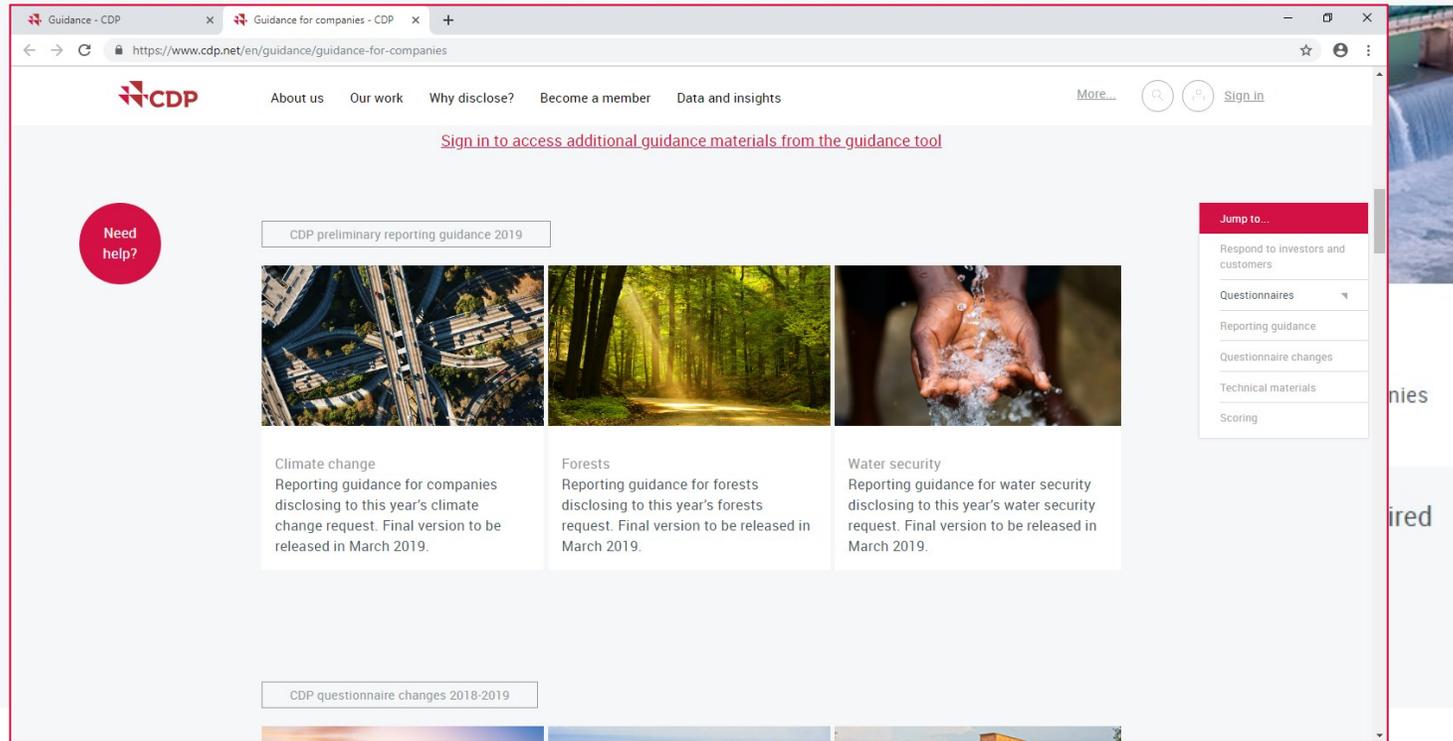
- Select your customers and provide more details on future collaborative opportunities:
- Type of project
  - Emissions targeted
  - Estimated timeframe for carbon reductions to be realized
  - Estimated lifetime CO2e savings
  - Estimated payback
  - Details of proposal

# Guidance & Support

# Support and Guidance



## CDP questionnaires 2023



Hub for all available guidance documents.

## Guidance for companies - CDP

# Support and Guidance materials



## ▼ Guidance documents for companies:

- CDP questionnaires
- CDP reporting guidance
- CDP questionnaire changes 2022-2023
- CDP scoring methodologies
- Using CDP's Disclosure Platform

## ▼ CDP's guide for environmental action

## ▼ FAQ

## ▼ CDP Education Platform (*Also available in Mandarin*)

## ▼ CDP Reporter Services Membership

## ▼ Webinars:

### ▼ Benefits of disclosure

### ▼ Getting started with your CDP disclosure

### ▼ Capacity Building: 2023 CDP Supplier Support webinars

### ▼ More supply chain webinars at: <https://www.cdp.net/en/events/supply-chain-events> and CDP workshops and webinars - CDP

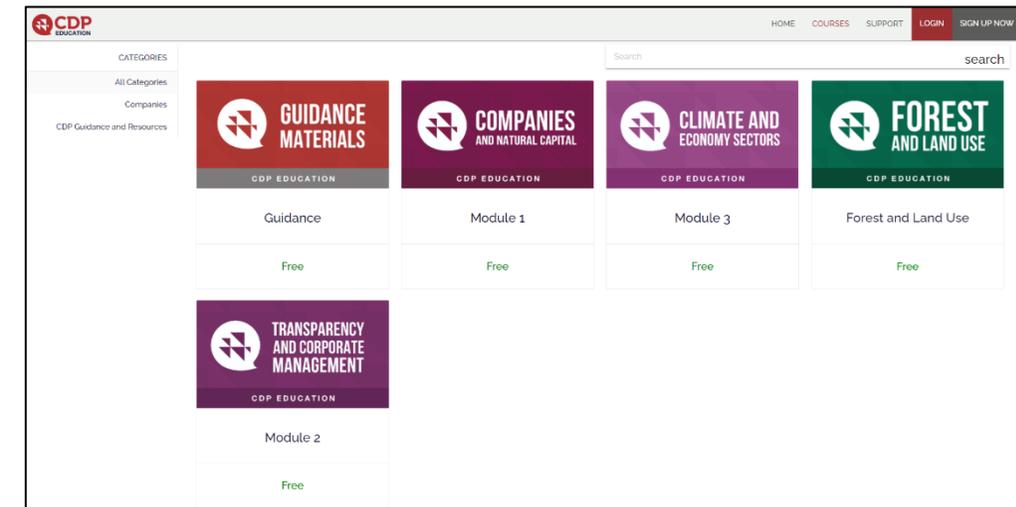
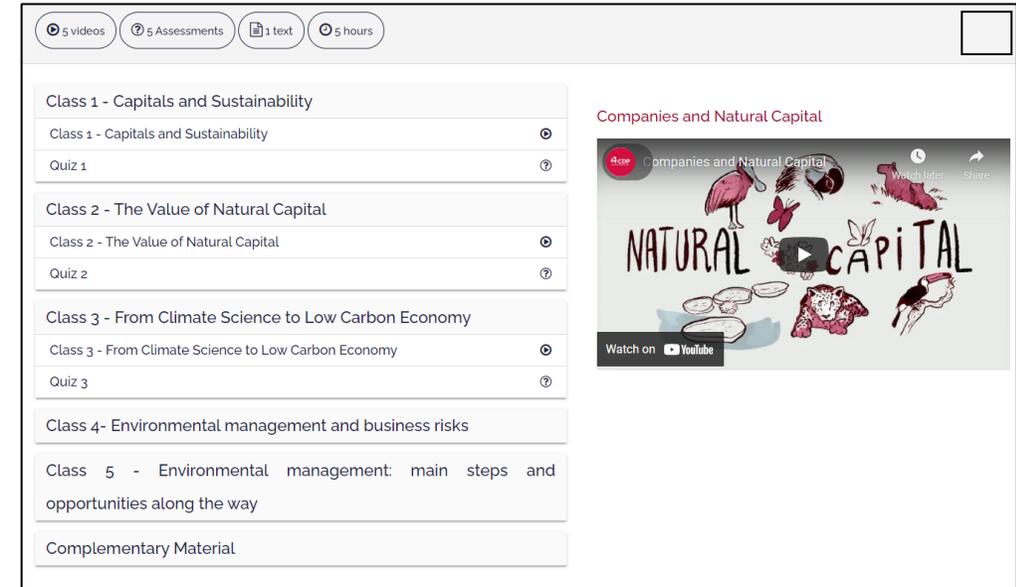
## ▼ **Technical Support** – refer to the **CDP Help Center** to search knowledge articles and raise any technical support issues regarding your disclosure.

# CDP Education Platform



- ▼ **Gain a broad understanding** of environmental management issues
  - ▼ **Boost your company's ability** to manage corporate environmental impacts
  - ▼ **Optimize your own overall** environmental performance
  - ▼ **Improve your CDP reporting** experience to benefit your own disclosure.
  - ▼ **Enroll in four modular courses:**
    1. Natural Capital
    2. Transparency/Corporate Management
    3. Climate and Economy Sectors
    4. Forests and Land Use and operational competence to their customers
- \*\* Plus a collection of free guidance and reference resources

[cdpeducation-en.net/](https://cdpeducation-en.net/)



# Additional Resources



## Other GHG Emissions Accounting Resources and Science-Based Targets:

- ▼ [EPA GHG Emissions Calculator](#)
- ▼ [GHG Protocol Corporate Standard](#)
- ▼ [GHG Protocol Calculation Tools](#)
- ▼ [CDP Technical Note on Science-Based Targets](#)
- ▼ [FAQs- The Science Based Targets Initiative](#)

## DEADLINE



# Tips for Best Practice Reporting



- ▼ Avoid blank cells, errors, and inconsistencies
- ▼ Go through the questionnaire with the scoring methodology and reporting guidance to ensure you meet all possible criteria for each question
- ▼ For qualitative responses, **provide clear explanations, rationales, company specific responses**
- ▼ **Review peer companies' CDP responses** (publicly disclosing companies)
- ▼ **Identify and designate teammates** for stakeholder outreach and questionnaire response

## Example of company specific response:

**C2.3a - Provide details of risks identified with the potential to have a substantive financial or strategic impact on your business.**

- A 'unique' company specific description in column 'Company specific description' – 1 point

Poor response – 0 points	Average response – 0 points	Good response – 1 point
Rising mean temperatures have the potential to negatively affect our operations.	Due to a rise in mean temperatures, there is a risk that the energy consumption needed for air conditioning and refrigeration will increase, leading to an increase in costs. There is a particular risk of energy consumption increasing at our shops, offices, and distribution centers.	60% of our plants are located in central America, an area that has been identified as likely being subject to large increases in mean temperatures. Such increases in temperature may lead to an increase in the energy consumption required for air conditioning and refrigeration to remain effective. This will lead to increased operational costs across our business.

# Quick Tips for Getting Started



## Before you start:

- ▼ Allow emails from @cdp.net, disable popup blockers, optimized use in Google Chrome
- ▼ Visit: [www.cdp.net/guidance](http://www.cdp.net/guidance)
- ▼ Review questionnaires offline by downloading them in Microsoft Word or a PDF
- ▼ Review guidance and scoring methodology

## How to access:

- ▼ [Register a contact](#) on CDP's website
- ▼ Follow the activation link in the invitation from CDP
- ▼ [Login to CDP's website](#) and activate your questionnaires immediately
- ▼ If you have not received an email from CDP after registering, contact the [CDP Help Center](#)
- ▼ Submission Deadline: [July 26, 2023](#)

# Who to contact with issues or concerns:



## In case of:

- ▼ Non-receipt of an email from CDP by end of April / in due time after registration
- ▼ Technical difficulties
- ▼ Mis-categorization of industry
- ▼ Staff changes at your organization
- ▼ Mergers & Acquisition, parent company reporting on behalf of subsidiary
- ▼ Business relationship changes

Contact: [CDP Help Center](#)

## In case of Ahold Delhaize specific concerns:

- ▼ Clarity on priority & target questions
- ▼ Procurement questions
- ▼ Ahold Delhaize climate strategy
- ▼ Problems with Ahold Delhaize request in dashboard

Contact: [SC.AholdDelhaize@cdp.net](mailto:SC.AholdDelhaize@cdp.net)

# Questions?

# Frequently Asked Questions

## Parent/Subsidiary reporting



### ▼ **What if my company is part of a wider group?**

- ❖ If the subsidiary's data is included in the parent organization's response to CDP, the subsidiary would not need to respond.
- ❖ If the subsidiary organization falls outside the parent reporting boundary, it may disclose to CDP separately.
- ❖ To ensure a correct disclosure, the relationship should be reflected and mapped correctly on CDP's system.
- ❖ Please reach out to the [Help Center](#) and provide relevant information on company hierarchies.

### ▼ **What is the best practice for groups of several subsidiaries?**

- ❖ Ideally, the parent company responds to CDP including all the subsidiaries under its financial or operational control.

### ▼ **How can I know if my company's data is included in the parent response?**

- ❖ Please contact your parent organization to confirm whether or not its next CDP response(s) will include data from your company. Through the questionnaire the parent company can also provide an emissions breakdown (module C7) on the emissions of each of their subsidiaries.

**Thank you!**